Investor Deck

May 2025



Disclaimer

FORWARD LOOKING STATEMENT

This presentation contains forecasts that may be subject to various risks and uncertainties concerning the Company's future growth and profitability. The Company highlights that contract signatures, which represent investments for customers, are historically more significant in the second half of the year and may therefore have a more or less favourable impact on full-year performance.

Furthermore, activity during the year and/or actual results may differ from those described in this document as a result of a number of risks and uncertainties set out in the 2024 Universal Registration Document filed with the Autorité des Marchés Financiers (AMF) on March 24, 2025.

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01 Who We Are

02 What We Do

03 FY2024 & Q1 2025 Performance

04 Looking to 2025 and Beyond

Appendices

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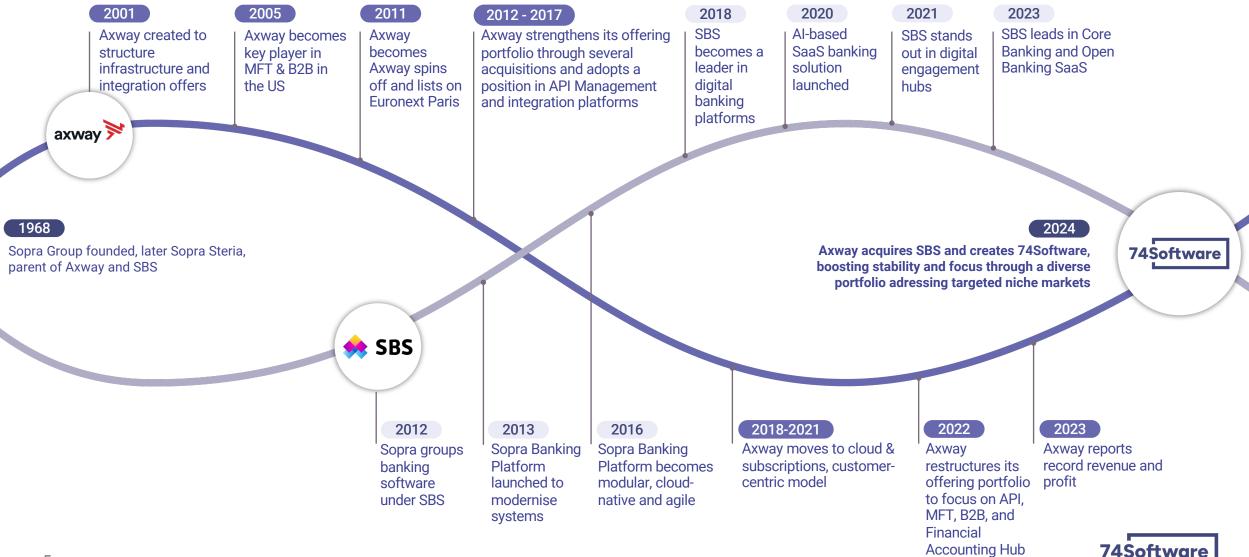




Who We Are



Birth of 74Software



Entering a New Era...

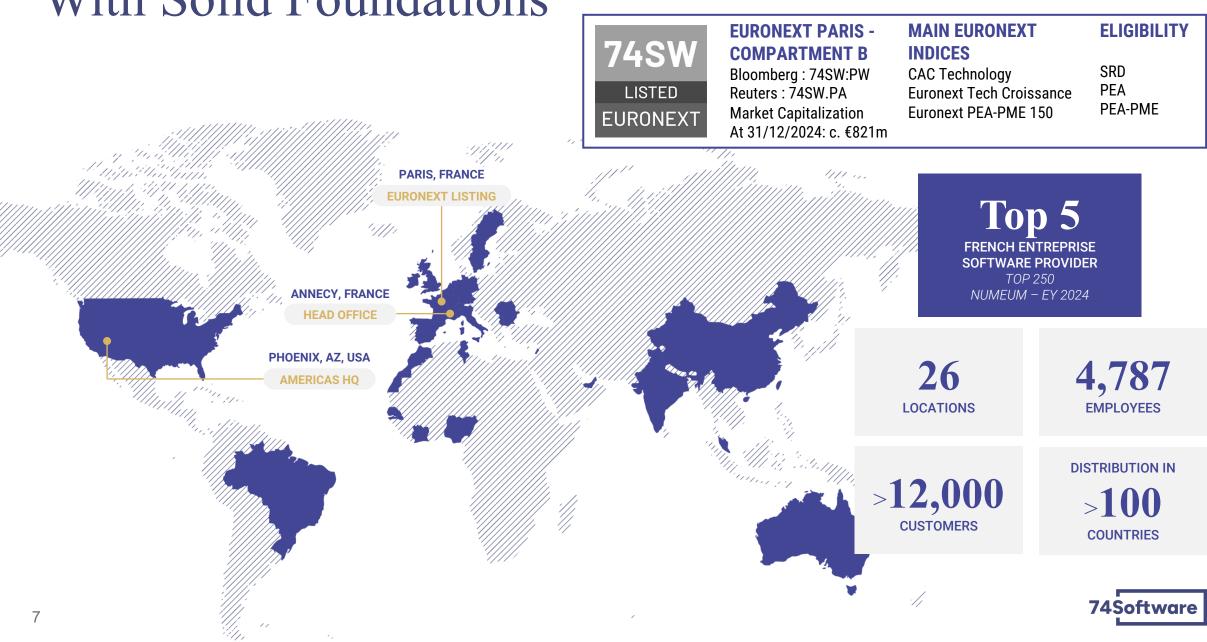


WITH ALWAYS THE SAME PURPOSE:

To be an independent technology provider that sustainably grows enduring value, based upon trust, for our customers, employees and shareholders through its market-leading portfolio of products delivering successful customer outcomes.



With Solid Foundations



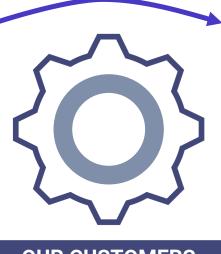
And Faithful to our Roots and Culture

OUR EMPLOYEES



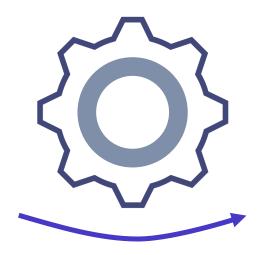
The Place to Be

Delivering Brilliant Customer Experience



OUR CUSTOMERS

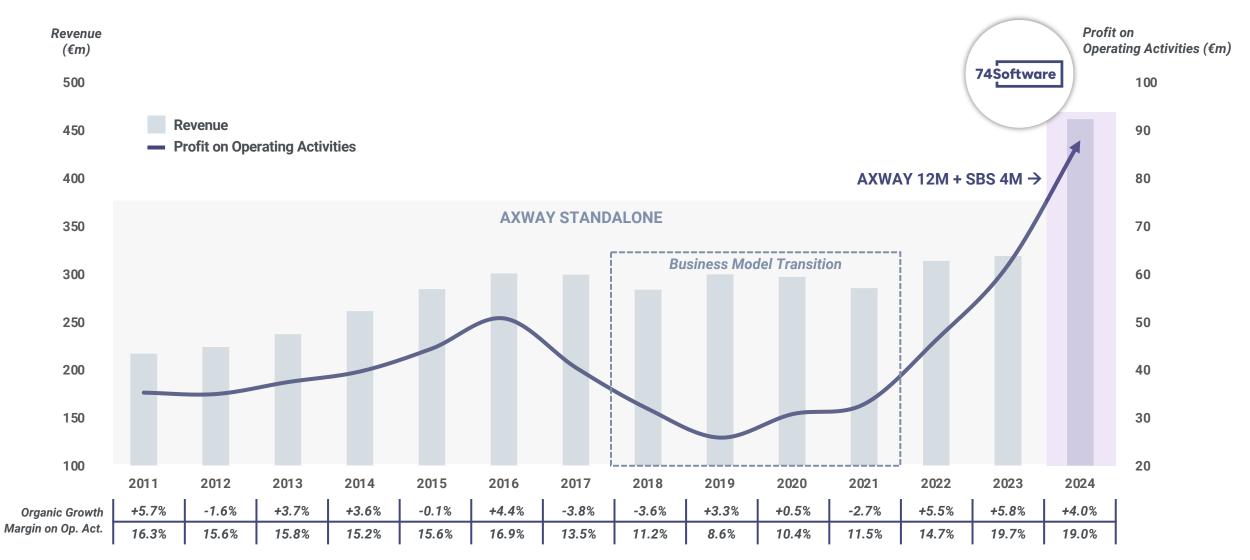
OUR SHAREHOLDERS



Building a Predictable and Profitable Long-Term Project

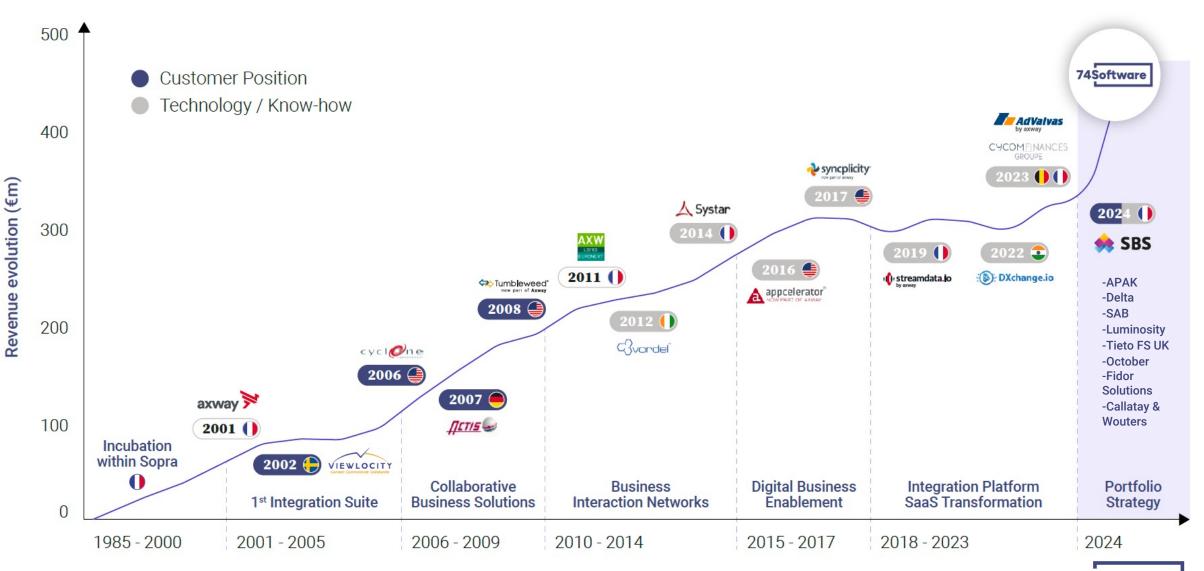


Historical Performance





Mergers and Acquisitions Strategy



74Software

Corporate Responsibility



SOCIAL

- Promote employee well-being and work-life balance
- Increase the percentage of women in the workforce
- Invest in training and skills development programs

BUSINESS CONDUCT

- Standardise business conduct charters and practices
- Strengthen compliance policies and mechanisms for reporting ethical concerns
- Promote responsible purchasing practices



ENVIRONMENT

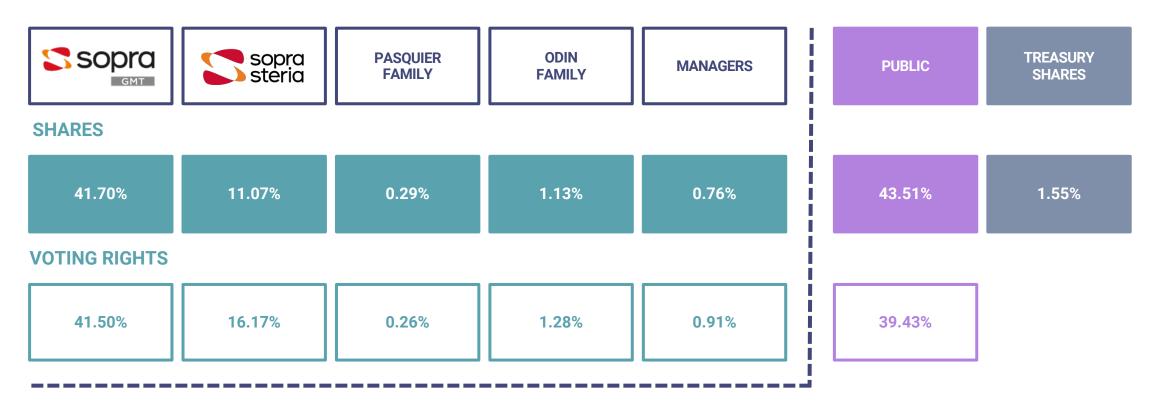
- Define a carbon trajectory and implement Science-Based Targets objectives to reduce greenhouse gas emissions
- Reduce the impact of our products by continuing our eco-design efforts and environmental impact assessments

CUSTOMERS & USERS

- Invest constantly in our products and guarantee their relevance and performance
- Continue to measure and improve customer satisfaction through NPS surveys and customer success management initiatives
- Maintain first-class data protection and cybersecurity measures



Capital Structure at 31/03/2025



SHAREHOLDERS' AGREEMENT

54.95% of shares outstanding / 59.45% of voting rights

29,746,194 Shares outstanding 40,742,163 Voting rights





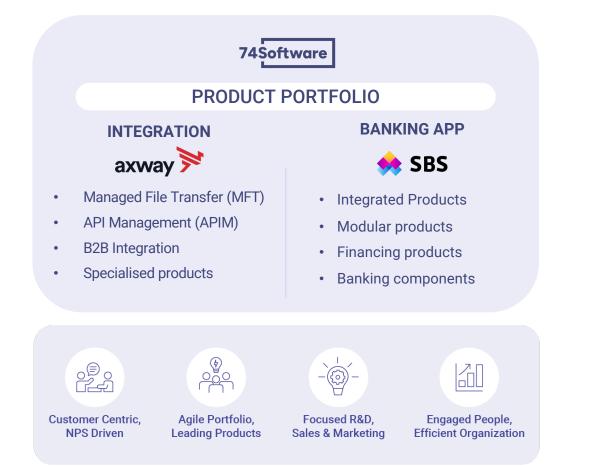


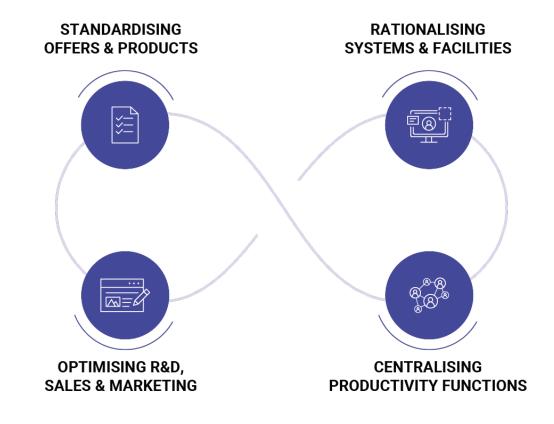
What We Do



Capitalizing on our Recent Successes

TO BUILD A ROBUST SOFTWARE HOUSE WITH TRIED-AND-TESTED RECIPES







Managed File Transfer Secure managed file transfer operations





Tightest Security

Protect organizations from operations disruption and avoid security incidents with Zerotrust enabled MFT



Automate and meet SLAs

Use automated workflows to encrypt and transfer files according to your organization's SLAs requirements

Managed Cloud Services for MFT

Spend less time managing a technical platform and more time on business by letting Axway handle your MFT in our secure cloud



Scalable Hybrid Deployment

Deploy as a flexible subscription service on-premises or the hybrid cloud from a single point of control



Intelligent MFT

Empower MFT practitioners and business users with nocode tools for MFT process integration and end-to-end orchestration



Modernize with API Integrations

Integrate more easily and get governance capabilities into third-party applications using REST APIs and connectors

Faster, more secure transfers

Decrease the time it takes to create and initiate a secured file transfer by up to 90 percent for your entire MFT ecosystem

SecureTransport 5.5-20220526 (599) Operations Operations Server Control Server Control Setup View and maintain servers. Server Usage Monitor SecureTransport is running on MariaDB Authentication File Tracking = Designe Server L ACCOUNTS D Projects X S Access Server (Projects Support 5 Application IntelligentMFT 2 Routes Bounce IntelligentMET A list of use cas Created On May 02,2023 10:54:03 0 15

B2B Integration Secure, API-enabled EDI in the cloud



Better Responsiveness

Cut manual involvement and shorten response times with DevOps-friendly, lowcode/no-code integrations



Managed Cloud Services for B2B

Cut operational and capital costs by letting Axway manage your integrations in a secure cloud environment



Global Compliance

Solutions for B2B and B2G elnvoice compliance as well as Controlled Substance Ordering and Track & Trace (DSCSA) in US Healthcare



Uncompromising Security

Ensure data integrity and SLA compliance across a range of cloud based B2B messaging protocols



B2B Communications

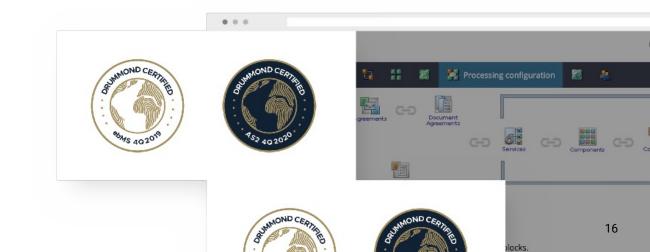
Connect to all your partners quickly and securely using their preferred standards, protocols, or even Business Network (VAN)



Fully Containerized

Containerized deployments to ensure that companies can run the most resilient and highly available B2B platform for their business

axway 🏓





Amplify API Management IT complexity has met its match





Open Platform

Discover, reuse, and govern APIs across multiple gateways, environments, and vendor solutions



Developer Independence

Speed API and app development by giving DevOps the freedom to use the tools that work best for them



Full Lifecycle

Manage the entire API lifecycle: design, build, test, deploy, secure, manage, analyze, extend & reuse



Zero Duplication

Automatically detect new APIs wherever they surface and reuse them instead of rebuilding from scratch



IT and Business

Unified catalog of pre-built APIs and agents empower line of business users, not just IT



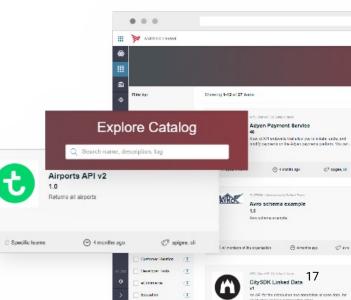
Analyst Recognized

Trust in solutions recognized by industry analysts such as Gartner, Forrester, Ovum, IDC, and others



Event Enablement

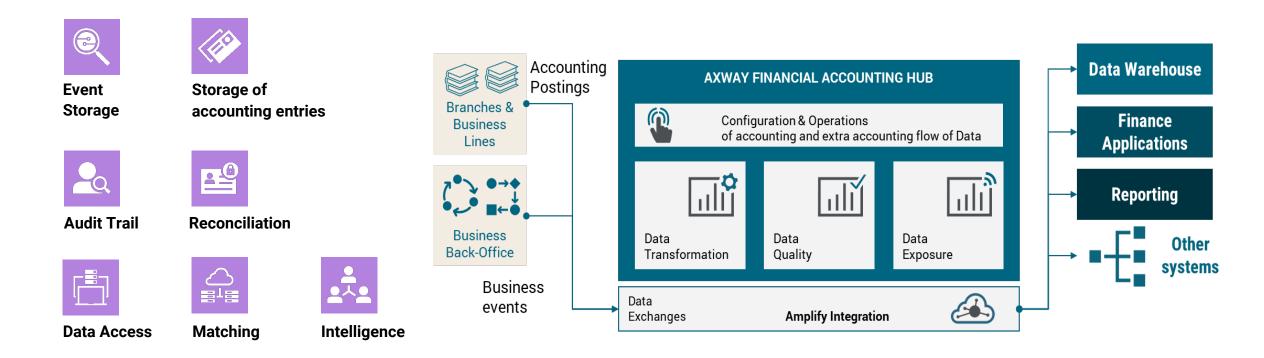
Bring an event-driven architecture to your enterprise by making APIs available as real-time event streams



Financial Accounting Hub Digital finance transformation

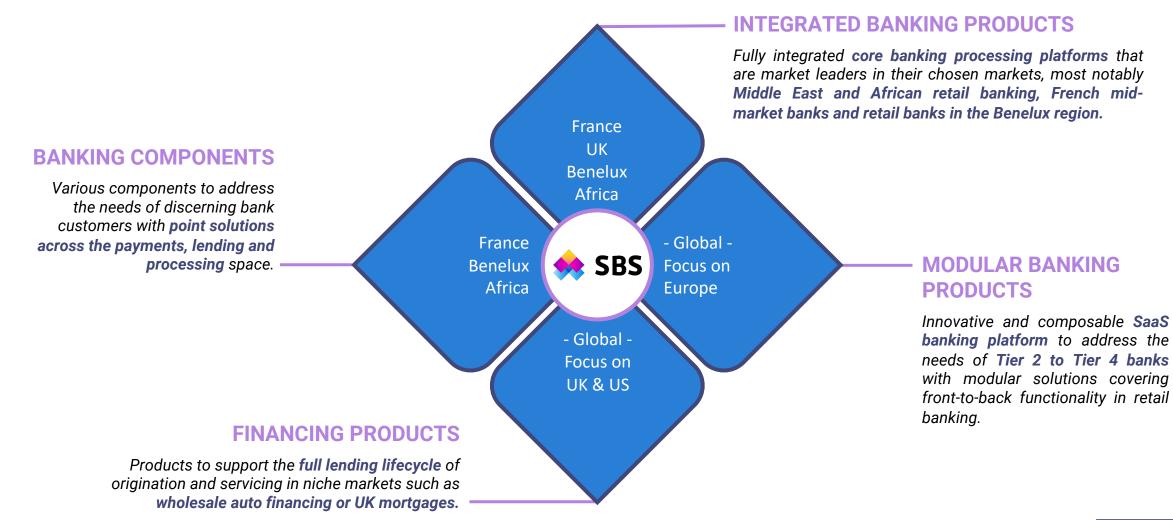


Accelerate accounts closing, ensure data accuracy, and comply with all regulations. Digital transformation, operational excellence, and accurate data for the entire company.



SBS Product Portfolio







SBS Incubation Zone



REGULATORY REPORTING

SaaS public cloud solution for new European IREF regulation. 100+ banks signed, 30 live as early adopters.

DIGITAL ENGAGEMENT PLATFORM

SaaS mobile-first platform for individuals and SMEs. 4 clients signed, 1 live.as early adopter.

DIGITAL CORE

SaaS public cloud modular services for Deposit and Savings banks. 3 clients signed, 1 with 30M+ accounts.

DIGITAL AUDIT FOR FLOOR PLAN FINANCING

SaaS mobile-first platform for digital audits in lenders' risk management. 4 clients live, including a major US player.







FY2024 & Q1 2025 Performance





A Strong Start Together!



2024 proforma **revenue of €690.0m** with **organic growth of 5.6%**

2024 proforma **profit on operating activities of €94.0m or 13.6%** of revenue



∆÷⊏ א÷8 **Axway at record-high** NPS, excellent Employee Engagement, with its most profitable year, at the top of its targets

SBS with strong growth, accelerating transformation and successfully deploying new offers



2024 Key Figures

Proforma basis except if otherwise noted

€**690**m

Annual Revenue

- ARR Axway: €246m
- ARR SBS: €225m



Unlevered FCF

 IFRS consolidated (12m Axway + 4m SBS) +5.6%

Organic Growth

- ARR Growth Axway: 7.4%
- ARR Growth SBS: 11.8%

2.87x

Leverage ratio

• Gearing ratio: 0.47x

13.6%

Margin on Operating Activities

- Axway: 20.9%
- SBS: 6.9%
- €1.67

Earnings per Share

 IFRS consolidated (12m Axway + 4m SBS)



2024 Proforma Income Statement

	Pro	2024 Proforma 12m AXW + 12m SBS		2024 IFRS Consolidated 12m AXW + 4m SBS		2023 Reported Axway Standalone	
	€m	% of Rev.	€m	% of Rev.	€m	% of Rev.	
TOTAL REVENUE	690.0		461.9		319.0		
Total costs of revenue	241.3		141.7		87.2		
GROSS PROFIT	448.8	65.0%	320.2	69.3%	231.7	72.6%	
Operating expenses	354.7		233.1		168.9		
PROFIT ON OPERATING ACTIVITIES	94.0	13.6%	87.7	19.0%	62.8	19.7%	
Share-based expenses	-5.8		-6.1		-4.2		
Amortization of allocated intangibles	-19.6		-8.6		-3.2		
PROFIT FROM RECURRING OPERATIONS	68.7	10.0%	73.0	15.8%	55.4	17.4%	
Other operating income and expenses	-17.7		-11.7		-7.9		
OPERATING PROFIT	51.1	7.4%	61.4	13.3%	47.6	14.9%	
Cost of financial debt	-18.3		-10.2		-4.6		
Other financial income and expenses	-5.9		-4.6		-0.2		
Income tax expenses	-2.2		-7.4		-7.0		
NET PROFIT	24.6	3.6%	39.3	8.5%	35.8	11.2%	
Earnings per share	0.85€		1.67 €		1.71 €		



Change in Revenue

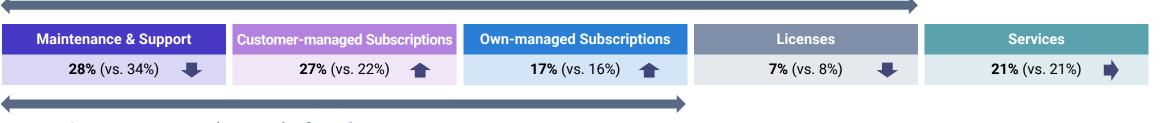




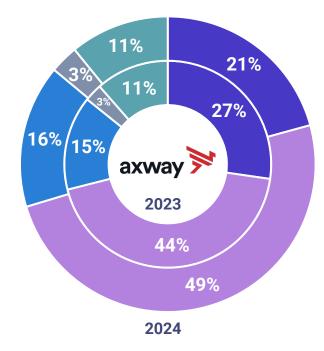
Revenue Breakdown by Type

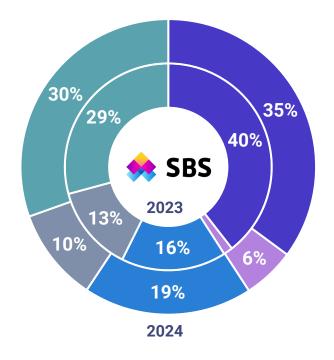
Reporting structure for revenues explained

Product revenue 79% (vs. 79%) of total revenue

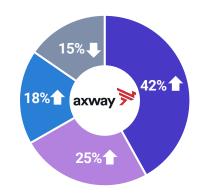


Recurring revenue 72% (vs. 71%) of total revenue

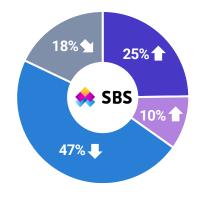




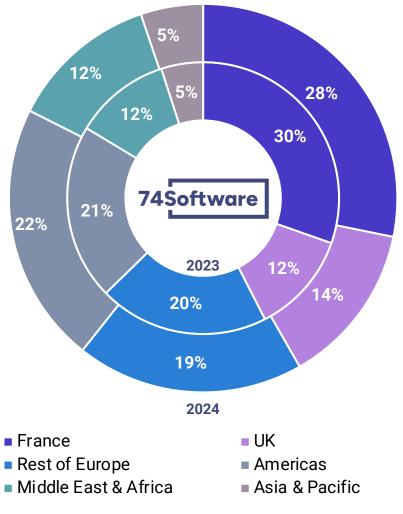
Revenue Breakdown by Product and Region



Managed File Transfer B2B Integration API Management Specialised Products



• Financing Products • Modular Products • Integrated Products • Banking Components





Annual Recurring Revenue (ARR)

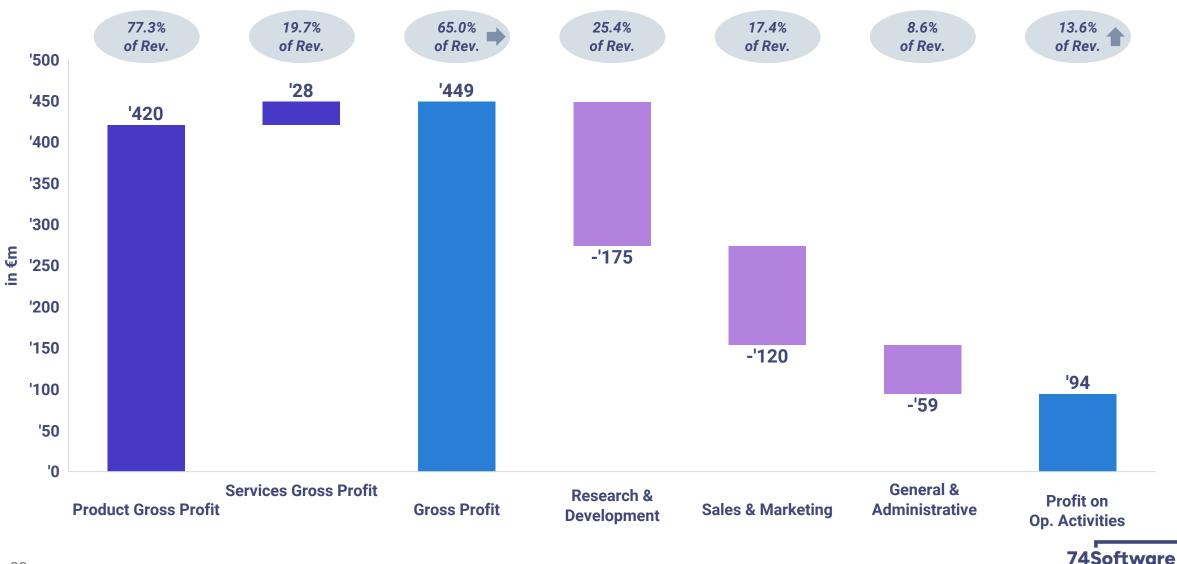
Strong ARR growth for both companies





Methodologies differ between Axway and SBS due to differences in business model (time between signature and start of recurring revenue longer for SBS). Axway recognizes ARR at the time of signature of forward commitment, while SBS recognizes ARR from time of invoicing the recurring revenue (MRR) multiplied by 12. * Revenues from customer-managed subscriptions recognized upfront under IFRS rules. Assumes an average duration of 4 years for customer-managed subscriptions ** Includes full year effect of new business and churn. For Axway it also includes bookings translating into recurring revenues only after the end of the accounting period

Margin on Operating Activities



Margins on Operating Activities

'300 81.9% 2.8% 73.3% 18.6% 25.0% 8.9% 20.9% of Rev. '250 '242 '241 '1 '200 -'61 in €m '150 '100 -'82 '69 -'29 '50 **'0** Gross Profit Product GP Services GP S&M G&A Profit OP. Act. R&D

axway 🏓

'250 71.3% 24.9% 57.2% 31.4% 10.5% 8.3% 6.9% of Rev. '27 '207 '200 '180 '150 in €m '100 -'114 '50 -'38 '25 -'30 '0 profit Op. Act. Product GP GP Gross Profit G&A R&D S&M

SBS

74Software

Cashflow

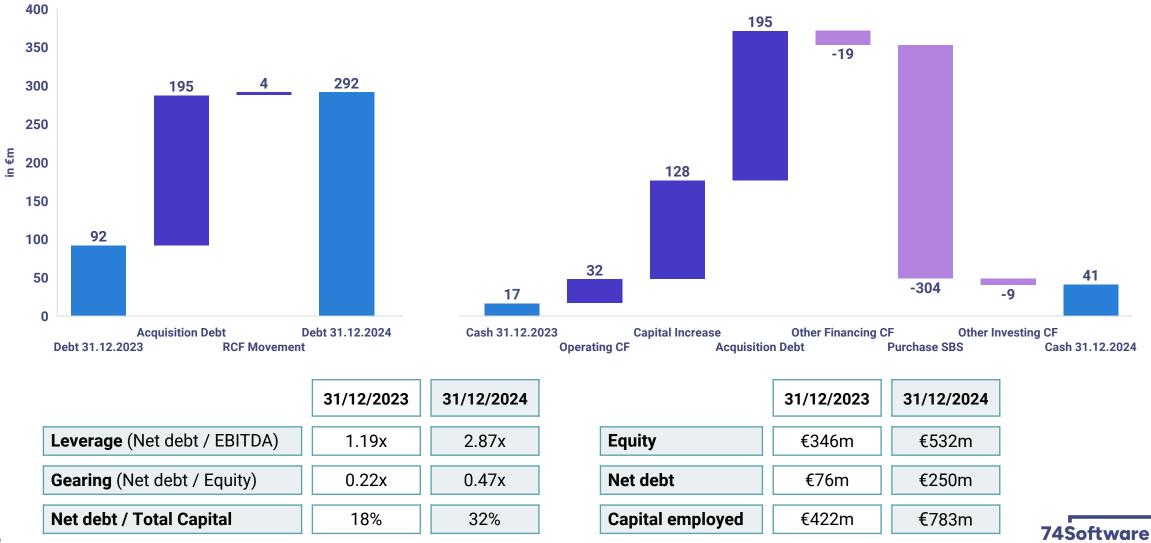
IFRS consolidated basis (12m Axway + 4m SBS) – SBS generates most of its cashflow in first half of the year!

		2024			Delta 2024 vs. 2023
in €m	12m Axway + 4m SBS	4m SBS	12m Axway	Reported Axway	Axway
Operating cashflow	31.7	-7.1	39.0	32.1	6.9
o/w change in NWC	-37.1	-12.6	-24.5	-32.9	8.4
Investing cashflow	-312.9	-0.9	-312.1	-12.6	-299.5
Financing cashflow	304.7	13.7	291.0	-21.1	312.1
NET CHANGE IN CASH	23.9	6.1	17.9	-1.6	19.5
Unlevered free cashflow	26.3	-10.9	37.2	27.1	10.1
as a % of revenue	5.7%	-8.2%	11.3%	8.5%	+2.8%



Balance Sheet

IFRS consolidated



Q1 2025 - Strong Momentum Continues

Revenue Breakdown by Portfolio Company					
€m / %	Q1 2025	Q1 2024 Proforma	Q1 2024 Restated	Total Growth	Organic Growth
Axway Scope	82.5	76.9	77.8	7.2%	6.0%
SBS Scope	88.3	82.4	82.8	7.2%	6.7%
Consolidation	-0.4	0.0	0.0		
74Software	170.4	159.4	160.6	6.9%	6.1%

Quarterly Revenue Breakdown by Type						
€m / %	Q1 2025	Q1 2024 Proforma	Q1 2024 Restated	Total Growth	Organic Growth	
Product revenue	139.0	121.9	123.1	14.1%	12.9%	
Recurring revenue	129.5	116.3	117.5	11.3%	10.2%	
o/w Maintenance & Support	47.0	47.9	48.3	-2.0%	-2.8%	
o/w Customer-managed Subscription	48.5	40.8	41.1	19.0%	18.0%	
o/w Own-managed Subscription	34.0	27.6	28.1	23.3%	21.3%	
License revenue	9.5	5.6	5.6	71.6%	69.3%	
Services revenue	31.3	37.5	37.5	-16.4%	-16.4%	
Total revenue	170.4	159.4	160.6	6.9%	6.1%	

- Group revenue reached €170.4M in Q1 2025, driven by +6.1% organic growth.
- ARR showed strong double-digit growth: +10.9% for Axway, +10.4% for SBS.
- Strong execution, early strategic wins, and high product demand sustained momentum.
- Full-year 2025 targets reaffirmed, supported by integration synergies and product-led strategy.





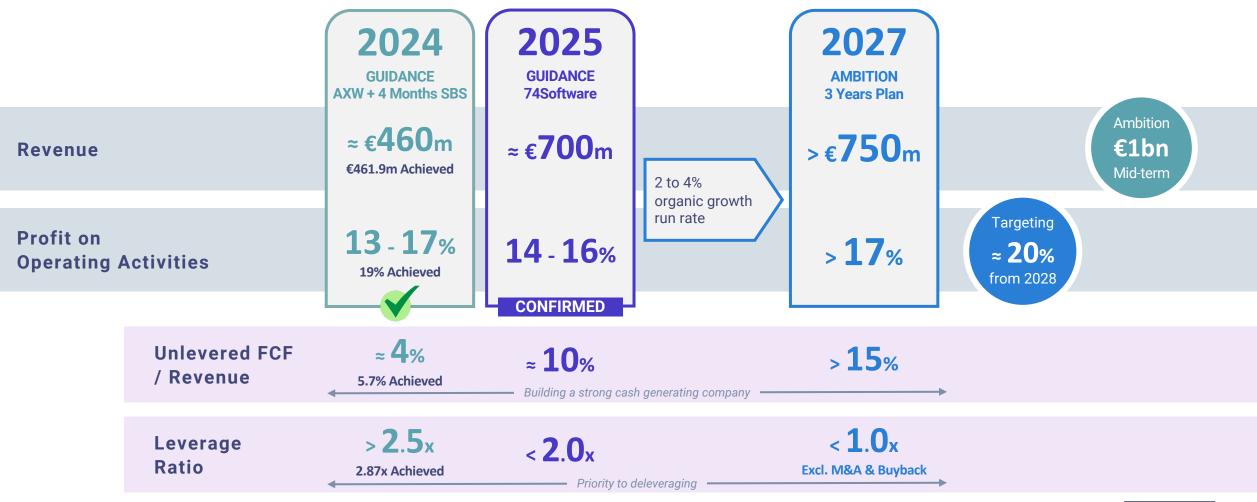


Looking to 2025 and Beyond



A Future of Dynamic Growth

Driven by both organic expansion and strategic acquisitions





Capital Allocation Priority

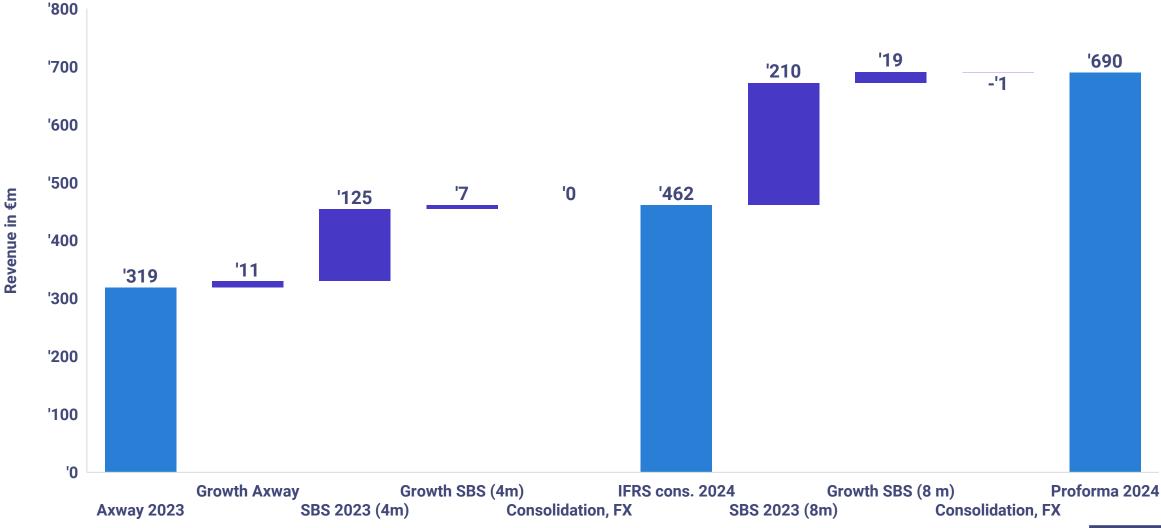




Appendices



Change in Revenue





Revenue Breakdown by Portfolio Company & by Type

€m / %	2024 Proforma Axway	2024 Proforma SBS	2024 Proforma Consolidation	2024 Proforma 74Software
Product revenue	293.9	251.7	-1.6	544.1
Recurring revenue	283.7	214.7	-1.6	496.8
o/w Maintenance & Support	68.4	127.1	-0.8	194.8
o/w Customer-managed Subscription	163.6	20.6	-0.8	183.4
o/w Own-managed Subscription	51.7	66.9	-0.0	118.6
License revenue	10.2	37.1	-0.0	47.3
Services revenue	35.8	110.2	-0.1	146.0
Total revenue	329.8	362.0	-1.7	690.0

€m / %	2023 Proforma Axway	2023 Proforma SBS	2023 Proforma Consolidation	2023 Proforma 74Software
Product revenue	282.4	236.4	-1.5	517.4
Recurring revenue	273.6	191.5	-0.8	464.3
o/w Maintenance & Support	87.0	131.8	-0.4	218.4
o/w Customer-managed Subscription	139.6	4.8	-0.8	143.7
o/w Own-managed Subscription	47.0	54.9	0.3	102.2
License revenue	8.8	44.9	-0.6	53.1
Services revenue	36.5	97.5	-0.0	134.1
Total revenue	319.0	333.9	-1.5	651.4



Revenue Breakdown by Geography

	2024	2023 Proforma	2023 Restated	Total Growth	Organic Growth
	€m % of Rev.	rioionna	Nestaleu	Crowan	Clowin
Europe	418.6 60.7%	408.2	410.1	2.5%	2.1%
o/w France	194.6 28.2%	197.8	197.8	-1.6%	-1.6%
o/w UK	93.3 13.5%	78.9	80.7	18.2%	15.5%
Americas	150.2 21.8%	136.3	136.3	10.2%	10.2%
Middle East & Africa	85.4 12.4%	74.4	74.4	14.7%	14.7%
Asia & Pacific	35.8 5.2%	32.4	32.4	10.7%	10.7%
74Software	690.0	651.3	653.1	5.9%	5.7%



Margin Analysis – 74Software

	Pro	2024 Proforma 12m AXW + 12m SBS		2023 Proforma 12m AXW + 12m SBS		ange
	€m	% of Rev.	€m	% of Rev.	€m	Basis Points
Product revenue	544.1	78.8%	517.4	79.4%	+ 26.7	- 58
Services revenue	146.0	21.2%	134.1	20.6%	+ 11.9	+ 58
Total revenue	690.0		651.4		+ 38.6	
Total costs of revenue	241.3		227.2		+ 14.1	
GROSS PROFIT	448.8	65.0%	424.2	65.1%	+ 24.5	- 10
Operating expenses	354.7	51.4%	339.2	52.1%	+ 15.5	- 66
o/w research & development	174.9	25.4%	163.8	25.1%	+ 11.1	+ 20
o/w sales & marketing	120.4	17.4%	118.5	18.2%	+ 1.8	- 75
o/w general & administrative	59.4	8.6%	56.8	8.7%	+ 2.6	- 11
PROFIT ON OPERATING ACTIVITIES	94.0	13.6%	85.1	13.1%	+ 9.0	+ 57
Product gross profit	420.4	77.3%	402.5	77.8%	+ 17.8	- 54
Services gross profit	28.4	19.4%	21.7	16.2%	+ 6.7	+ 324
Net capitalization of R&D	19.4	2.8%	23.2	3.6%	-3.8	-75
in % of gross R&D	10.0%		12.4%		-2.4%	



Margin Analysis – Portfolio Companies

axway 🎽		2024 xway	Rep	023 oorted «way	Change		
	€m	% of Rev.	€m	% of Rev.	€m	Basis Points	
Product revenue	293.9	89.1%	282.4	88.5%	+ 11.5	+ 61	
Services revenue	35.8	10.9%	36.5	11.4%	- 0.7	- 58	
Total revenue	329.8		319.0		+ 10.8		
Total costs of revenue	88.0		87.2		+ 0.8		
GROSS PROFIT	241.8	73.3%	231.8	72.7%	+ 10.0	+ 66	
Operating expenses	172.8	52.4%	168.9	52.9%	+ 3.9	- 54	
o/w research & development	61.2	18.6%	60.1	18.8%	+ 1.1	- 29	
o/w sales & marketing	82.4	25.0%	81.6	25.6%	+ 0.8	- 59	
o/w general & administrative	29.2	8.9%	27.2	8.5%	+ 2.0	+ 33	
PROFIT ON OPERATING ACTIVITIES	69.0	20.9%	62.8	19.7%	+ 6.2	+ 123	
Product gross profit	240.8	81.9%	230.1	81.5%	+ 10.7	+ 44	
Services gross profit	1.0	2.8%	1.6	4.4%	- 0.6	- 163	



Margin Analysis – Portfolio Companies

< SBS	Pro	2024 oforma M SBS	Pro	023 forma M SBS	Change		
	€m	% of Rev.	€m	% of Rev.	€m	Basis Points	
Product revenue	251.7	69.5%	236.4	70.8%	+ 15.4	- 124	
Services revenue	110.2	30.5%	97.5	29.2%	+ 12.7	+ 124	
Total revenue	362.0		333.9		+ 28.0		
Total costs of revenue	155.0		141.5		+ 13.5		
GROSS PROFIT	207.0	57.2%	192.4	57.6%	+ 14.5	- 45	
Operating expenses	181.9	50.3%	170.3	51.0%	+ 11.6	- 74	
o/w research & development	113.7	31.4%	103.7	31.1%	+ 10.0	+ 36	
o/w sales & marketing	38.0	10.5%	36.9	11.1%	+ 1.0	- 58	
o/w general & administrative	30.2	8.3%	29.6	8.9%	+ 0.6	- 53	
PROFIT ON OPERATING ACTIVITIES	25.1	6.9%	22.2	6.6%	+ 2.9	+ 29	
Product gross profit	179.6	71.3%	172.3	72.9%	+ 7.3	- 156	
Services gross profit	27.4	24.9%	20.1	20.6%	+ 7.3	+ 424	



Balance Sheet

in €m	2024 IFRS Consolidated	2023 Reported Axway	Change	in €m
Accounts receivables	293.5	178.0	+ 115.5	Cash &
Other current assets	101.9	32.3	+ 69.6	Financi
Accounts payables	-28.7	-11.3	- 17.4	Net deb
Deferred revenue	-88.6	-49.1	- 39.5	Equity
Other current liabilities	-158.0	-55.4	- 102.6	CAPITA
Net working capital	120.1	94.5	+ 25.6	_
Tangible fixed assets	25.0	9.3	+ 15.7	-
Goodwill	497.4	302.1	+ 195.3	-
Other intangibles	192.3	5.1	+ 187.2	-
Fixed assets	714.7	316.5	+ 398.2	Ratios
Other assets	78.1	51.0	+ 27.1	NWC as
Other liabiities	-130.1	-40.2	- 89.9	DSO (da
Other assets - liabilities	-52.0	10.8	- 62.8	Net deb
INVESTED ASSETS	782.8	421.8	+ 361.1	Equity /

in €m	2024 IFRS Consolidated	2023 Reported Axway	Change
Cash & cash equivalents	-41.4	-16.7	- 24.7
Financial debt	291.8	92.3	+ 199.5
Net debt	250.4	75.6	+ 174.8
Equity	532.4	346.0	+ 186.4
CAPITAL EMPLOYED	782.8	421.6	+ 361.2

atios	2024 IFRS Consolidated	2023 Reported Axway	Change
WC as a % of revenue	26.0%	29.6%	- 3.6
SO (days)	145	182	- 37
et debt / total capital	32.0%	17.9%	+ 14.1
quity / total capital	68.0%	82.1%	- 14.1



Headcount

Headcount								
	31/12/2024	31/12/2023	Change					
Europe	3090	1044	2046					
Americas	378	357	21					
Asia - Pacific	882	64	818					
Middle East - Africa	437	0	-					
TOTAL	4787	1465	3322					



uvernand	ce	Age	Nationality	Independent Director	Board Observer	Number of offices in other listed companies	Audit Committee	Appointments, Governance and Corporate Responsibility Committee	Compensation Committee	Expiry date of term of office (GM date)	Number of shares held personally
PIERRE PASQUIER	E	89	FR			1		M		2027	0
KATHLEEN CLARK		57	US/FR			1		C	M	2027	<mark>9,58</mark> 7
PIERRE-YVES COMMANAY	6	59	FR			0		M	M	2026	4,856
NICOLE-CLAUDE DUPLESSIX		65	FR			0			M	2025	2,166
EMMA FERNANDEZ	0	61	ESP	0		1		M	C	2027	0
MICHAEL GOLLNER	T	66	US/UK		0	1	0			2025	100
DOMINIQUE ILLIEN	0	71	FR	0		0	C			2028	82,500
YANN METZ-PASQUIER	G	36	FR/US			0	M			2026	65,549
OLIVIER PLACCA	e.	56	FR	0		0			M	2025	0
PATRICK RENOUVIN		65	FR	0		0	M	M		2027	0
MARIE-HÉLÈNE RIGAL	A	54	FR			1	M			2026	0

🕕 Independent 🧿 Board Observer 📀 Chairman/Chairwoman M Member





Executive Committee



XAVIER REBEUF

R&D Operations

France

PATRICK DONOVAN CEO United States - France



ERIC BIERRY Deputy CEO CEO SBS France



PAUL FRENCH Chief of Staff United States



ROLAND ROYER CEO Axway France



PHILIPPE BUISSON Secretary France



TOBIAS UNGER CFO Switzerland

8 members



YANN METZ-PASQUIER Strategy & Ventures Digital Engagement SBS France





Glossary and Alternative Performance Measure

- <u>Axway ARR</u>: Annual Recurring Revenue Expected annual billing amounts from all active maintenance and subscription agreements.
- <u>SBS ARR</u>: Annual Recurring Revenue Monthly recurring revenue (MRR) for the last month of the reporting period multiplied by 12. Where contracts are affected by seasonality or contracted volume-based elements, the last 12 months of revenue are aggregated in determining ARR. Expected recurring revenue from contracts signed but not yet active are not included in ARR.
- <u>NPS</u>: Net Promoter Score Customer satisfaction and recommendation indicator for a company.
- <u>Organic growth</u>: Growth in revenue between the period under review and the prior period, restated for consolidation scope and exchange rate impacts.
- Profit on operating activities: Profit from recurring operations adjusted for the non-cash share-based payment expense, as well as the amortization of allocated intangible assets.
- <u>Proforma</u>: Proforma measures assume the acquisition of SBS happened at the beginning of the respective reporting period.
- <u>Restated revenue</u>: Revenue for the prior year, adjusted for the consolidation scope and exchange rates of the current year.
- <u>Unlevered free cashflow</u>: Free cashflow before exceptional items and before net interest expense.



Thank you



Notes



Notes



